

CHRISTINE O. GREGOIRE
Governor



STATE OF WASHINGTON
OFFICE OF THE GOVERNOR

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April 12, 2005

Carolyn Crowson
Office of Minority and Women's Business
Enterprises
P.O. Box 41160
Olympia, Washington 98504-1160

Dear Carolyn

It is my pleasure to confirm your appointment as the Director of the Office of Minority and Women's Business Enterprises. The effective date of your appointment is April 12, 2005, and you will serve at the pleasure of the Governor.

Congratulations on your appointment. I'm pleased to have you serve with me as a key member of my cabinet. I would like you to focus on the following initiatives:

- Work with state agencies to increase purchases from minority and women owned firms by facilitating access to opportunities and increasing the capacity of certified firms.
- Continue to reduce certification processing time with a goal to issuing final determination within 45 days.
- Streamline the re-certification process to make it quicker and easier.
- Increase outreach to Washington's diverse communities including language assistance and translation

Together we can make the state of Washington the best it can be. I want to thank you and your staff for all the excellent work you are providing to the citizens of this state.

If you have any questions, please do not hesitate to contact Fred Olson, Deputy Chief of Staff, or his assistant, Geri Nelson, at 902-4111.

Sincerely,

A handwritten signature in cursive script that reads "Chris".

Christine O. Gregoire
Governor